Stora Enso Oyj

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Equity research report

COMPANY PROFILE

Stora Enso makes packaging materials and packaging solutions from wood fiber. It also sells pulp and other wood-based materials, sawn timber and related wood products, and wood from forests. Its customers include companies that convert board into packaging, manufacturers, builders and timber processors. It sells in international markets, and much of its production and forest activity is in Europe.

SHARE PRICE	OPERATING PROFIT 2028	THE PRICE PAYS
€9.69	€941m	about 8.5×
29 October 2026	analysts' consensus forecast	2028 operating profit, all businesses but Forests; listed peers about 11.5×

MARKET CAP	ENTERPRISE VALUE	EV/EBIT 2026	EV/EBIT 2028	P/E 2026
€7.6bn	€11.1bn	17×	12×	23×

WHAT THE €9.69 IS MADE OF

Our estimate of how the share price is split between the businesses.



Multiples are explained on page 17.

The report in three points

01 **What you pay for: Most of the price is the forests, then the mills and wood businesses.**

02 **Why the price is below peers: Board faces excess capacity, wood is closing sites, and pulp earnings are uneven.**

03 **What to watch: The forest separation comes first, then the quarters.**

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HOW THIS REPORT WORKS

1. **Analysts' consensus forecast is the starting point**
   We take analysts' forecasts of the company's sales and operating profit to 2028 as they are and change nothing in them.

2. **We split the forecast between the businesses**
   Analysts forecast the whole company. We divide the forecast profit between the businesses from the segment results the company reports, so every figure for one business is our estimate.

3. **We read the share price into the businesses**
   Each business is compared with its peer companies. The share price is then split between the businesses so that the parts add up to it, and the report explains why the market pays what it does for each. The measure is EV/EBIT: what the whole company costs, shares plus debt less cash, divided by one year's operating profit.

SHARE PRICE

02

The share price

Weekly closing prices over 36 months, and what moved them.

Share price — last 36 months

EUR per share



SHARE PRICE	52-WEEK HIGH	52-WEEK LOW	1-YEAR CHANGE
€9.69	€12.26	€8.73	−0.1%
29 October 2026	past 12 months	past 12 months	price only

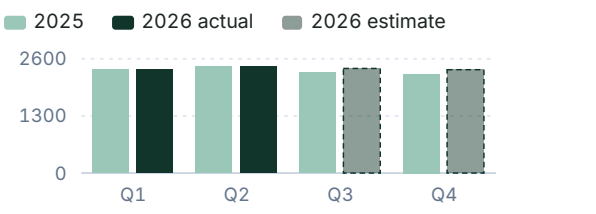
3-YEAR CHANGE	CONSENSUS PRICE TARGET
−12%	€11.49
price only	the average of 16 analysts' targets, not ours: 19% above today's price; range €9.00–€13.50 (StockAnalysis, 2026-10-28)

READING THE MOVE

1. Nov 2023 – May 2024 — +20.8%: Improving market conditions and profit-saving actions supported Stora Enso's May upgrade to its full-year profit outlook, as board orders and prices improved and pulp prices rose.
2. May 2024 – Apr 2025 — -46.1%: July's release warned that high wood costs and market uncertainty would persist; in February, the lack of detailed 2025 profit guidance knocked shares.
3. Apr 2025 – Feb 2026 — +63.1%: April's adjusted operating profit of €175m topped €124.9m forecasts; May's €900m forest sale lifted shares, and June's review of a possible forest listing sparked an 18% jump.
4. Feb–Oct 2026 — -18.9%: July's reported operating profit fell to €16m on impairments and fair-value losses, while adjusted operating profit rose 27% to €160m but missed forecasts, and shares fell.

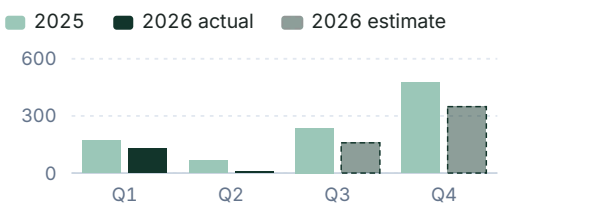
Quarterly sales

EUR millions · last year against this year



Quarterly operating profit

EUR millions · last year against this year



WHAT THE PRICE PAYS FOR

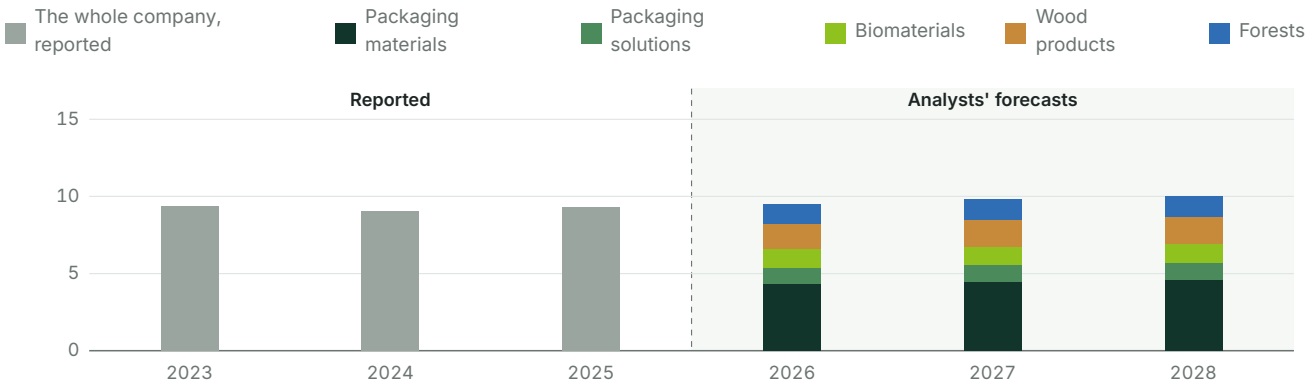
Most of the €9.69 share price is forests

03

The forests make up most of what the businesses add up to, and the other businesses are priced below their listed peers.

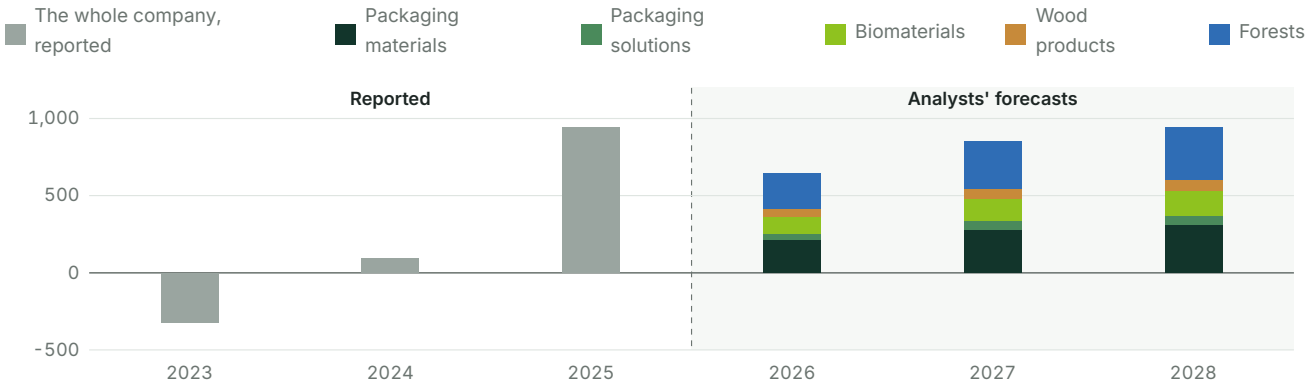
SALES BY BUSINESS, YEAR BY YEAR

EUR bn



OPERATING PROFIT BY BUSINESS, YEAR BY YEAR

EUR m



The split of analysts' forecasts between the businesses is our estimate.

1 What you pay for

Most of what you pay for is the forests. To match today's share price, our calculation counts them at €6bn, 70% of the €8.5bn the company reports, or €7.57 a share. That is 54% of the €14.14 a share the businesses add up to before debt. The other businesses together go for about 8.5 times their 2028 forecast operating profit, against about 11.5 times for their peers. Debt and other claims, less cash, take off €4.44, leaving €9.69.

2 Why the price is below peers

Peers cost about 11.5 times 2028 forecast profit, and these businesses about 8.5 times. The biggest cause is Packaging materials: European cartonboard has too much capacity, and the Oulu line started up in March 2025 and is still building output [66][70]. Wood products faces closures at Veitsiluoto and Gruvön [11][12]. Biomaterials has uneven earnings, with margin moving from 7.5% in 2025 to 15.9% in Q2 2026 [92][97].

3 What would move it

If the Swedish forest separation completes in the first half of 2027, the forests would get a separate quoted price [6]. If shareholders do not approve it, that check is missing. If Gruvön closes by the end of 2026, the announced cut in capacity is confirmed, though not a return to profit [12]. If Packaging materials moves above its 2025 margin of 2.9% towards the 7% in our split, that would narrow the gap to peers.

FORESTS

04.1 Forests are counted at 70% of reported value, the lowest published reading (1/2)

WHAT THE COMPANY OWNS

To match today's share price, our calculation counts the forests at about €6bn, 70% of the €8.5bn the company reports for them. That is €7.57 of the €14.14 a share the businesses add up to before debt, the largest single part. These are our figures, read off the share price. Analysts forecast the company as a whole, not its forests.

Stora Enso reported total forest assets of €8,478 million at the end of 2025. In that year the forest business delivered about 35 million cubic metres of wood. Most of that wood went to Stora Enso's own mills, which took 62% of the business's net sales in the fourth quarter, while the remaining 38% went to other forest companies. That mix matters, because the forests are less a separate trading business than the wood supply behind the company's board, pulp and timber mills. The adjusted operating result, which leaves out one-off items and changes in the value of growing trees, was €317 million in 2025 on sales to outside customers of €1.3bn.

In September 2025 the company sold about 175,000 hectares of Swedish forest land, roughly 12.4% of its Swedish holdings. It received about €624 million in cash for the shares and €162 million in repaid loans, and it kept a 15% interest. A wood-supply agreement for 15 years, with a possible extension of another 15, keeps wood flowing to its mills. The company said the sale would cut annual adjusted operating profit by about €20 million, which is the profit given up in exchange for the cash. [122] [120] [121] [171] [173] [1] [2] [4] [5] [124]

FORESTS: KEY FIGURES

SALES 2025, TO OUTSIDE CUSTOMERS
€1.3bn

INCLUDING SALES TO THE COMPANY'S OTHER BUSINESSES
€3.2bn

SHARE OF THE COMPANY
13% of 2025 sales to outside customers; 36% of 2028 operating profit in our split

PART OF WHAT THE BUSINESSES ADD UP TO
€7.57 a share, 54% of €14.14 before debt and other claims

VALUE THE COMPANY REPORTS
€8.5bn

COUNTED IN THE PRICE AT
€6bn, 70% of the value the company reports

THE REFERENCE RESTS ON
the lowest of 2 published readings, which run from 70% to 100%; listed on page 17

HOW OTHERS READ SUCH ASSETS

Two published readings frame our count. Pareto Securities values all of SCA's forest assets at about 70% of the value SCA reports, as of 26 October 2026. SCA is a listed Swedish company with 2.7 million hectares of forest, so its share price is a market judgement on a large estate of a kind similar to Stora Enso's. Stora Enso's own sale was done at 100% of the value it reported, according to a release of 23 October 2025.

We count the forests at the lower of the two, so our figure sits at Pareto's reading and 30 points under the sale. The two readings differ for understandable reasons. The sale covered only 12.4% of the Swedish holdings, and the land sold differs from the whole estate in location and make-up. A buyer paying for one block of land is not the same as investors pricing every hectare of a listed company, with its costs, its debt and its shareholders' wish for a return. The listed owner's reading is therefore the nearer guide to how a stock market prices a whole forest estate.

SCA reported a 35.4% operating margin for its Forest segment in 2025, which shows how much of its sales that part of its business kept. Stora Enso's forest business works differently, because most of its sales go to its own mills, so the two margins are not a like-for-like comparison and neither one supports the value we count. [178] [179] [125] [127] [1] [28]

FORESTS

04.1 Forests are counted at 70% of reported value, the lowest published reading (2/2)

WHAT WOULD MOVE IT

The main event is the planned separation of the Swedish forests into a new listed company. Stora Enso said it expected to complete it in the first half of 2027, subject to approval by its General Meeting. Today the forests have no price of their own, since they sit inside a group that also makes board, pulp and timber. A separate quoted price would show directly what investors pay for these forests, and our count could then move toward the 100% of the sale or stay near the 70% of the listed owner.

If the new company trades close to its reported forest value, the market would be saying that the current count is too cautious. If it trades well below, the count would look about right. Either way, the reading would come from investors buying and selling the shares, which is firmer than a single analyst's figure or one block sale.

The new company has a chief executive, Tuomas Hallenberg, appointed from 1 January 2026, which shows the preparation is under way. Approval is not yet given, and until it is, the market has no price of its own for the forests. [6] [19]

WHAT TO WATCH

Watch the General Meeting vote on the separation and the date of completion, planned for the first half of 2027. The vote decides whether the plan goes ahead at all, and a delay or a refusal would leave the forests without a price of their own. If it completes, the new company's share price will show whether investors pay nearer 70% of reported value or nearer 100%.

Watch also any further forest sales by Stora Enso. A new sale at or near the full reported value would add to the evidence from September 2025, while a sale below it would support the lower reading. Further readings of listed owners' prices against reported value matter too, because they show whether the 70% from Pareto Securities is typical or a one-off view of one company.

Finally, watch the wood-supply agreement with the divested entity, which runs 15 years. It ties the mills to a supply of wood after the separation, and the terms of any similar agreement with the new company would show how the forests and the mills deal with each other once they are no longer in one group. [6] [178] [179] [5]

PACKAGING MATERIALS

04.2 The price pays the lowest peer multiple for board profit still to be earned (1/2)

THE BUSINESS

Our split of analysts' forecast gives Packaging materials €312m of 2028 operating profit, a third of the company's total, and today's share price works out to 9 times that. Its listed peers cost 9 to 11 times, with a median of 11 times. These forecast-year figures for the business are our calculation; the share price and the whole-company forecast are the market's and analysts'.

The business sells cartonboard, containerboard and other packaging papers to converters and manufacturers, who turn them into boxes, cartons and wrappers. Cartonboard is the stiff, printable board used for food and consumer packs, while containerboard is the sturdier paper that ends up in corrugated shipping boxes. Sales to outside customers were €4.3bn in 2025. In the first half of 2026 it delivered 1.543 million tonnes of consumer board and 708,000 tonnes of containerboard.

Its margin depends on how full the mills run. A board machine has large fixed costs, such as the machine itself, the people who run it and the energy to keep it hot, and these costs barely change whether it makes a little or a lot. Higher utilisation therefore spreads those fixed costs over more output, so the cost of each tonne falls and the margin widens. When a line runs half empty, the same costs are spread over fewer tonnes and the margin thins. The company reported adjusted operating profit of €124m for the business in 2025, a margin of 2.9% on outside sales. Our split gives it 7% by 2028, on sales of €4.6bn. [63] [64] [155] [157]

PACKAGING MATERIALS: KEY FIGURES

SALES 2025, TO OUTSIDE CUSTOMERS
€4.3bn

INCLUDING SALES TO THE COMPANY'S OTHER BUSINESSES
€4.5bn

SHARE OF THE COMPANY
46% of 2025 sales to outside customers; 33% of 2028 operating profit in our split

PART OF WHAT THE BUSINESSES ADD UP TO
€3.58 a share, 25% of €14.14 before debt and other claims

OPERATING PROFIT 2028, OUR SPLIT OF ANALYSTS' FORECAST
€312m, a 7% margin on sales of €4.6bn

THE PRICE PAYS, IN OUR SPLIT
9× that profit

LISTED PEERS COST, EV/EBIT 2028
9× to 11.3×, median 10.6× (Metsa Board, BillerudKorsnäs AB (publ), Mondi plc)

AGAINST ITS PEERS

At 9 times, the price sits at the low end of the peers' range, level with Metsa Board and below Mondi. Our reading is that these companies sell into much the same European board market, so shifts in demand and prices probably do not account for most of the gap. What sets Stora Enso apart is a margin that must rise a long way: our split has it going from 2.9% to 7%. A multiple at the bottom of the range suggests the market doubts that rise.

The doubt rests on two things. The first is the Oulu line, which began its ramp-up on 19 March 2025 with a stated capacity of 750,000 tonnes a year, built for about €1bn. A new line that is not yet full carries start-up costs, because it has to be run in, tested and taught to make saleable board, and it sells fewer tonnes than it was built for. Until it fills, its fixed costs weigh on the whole business. The second is overcapacity. At its second-quarter 2026 results, the company said operating rates in cartonboard were lower amid European overcapacity, while containerboard and integrated packaging ran high.

Peers show how weak the market can be. Metsa Board, which sells mainly board, reported a comparable operating result of minus €80.2m in 2025, a margin of minus 4.5%. That shows a board producer can lose money in a market with too much capacity. A price near that peer's multiple, when the forecast profit is still to come, is what a cautious market would pay. [66] [67] [70] [72] [157]

PACKAGING MATERIALS

04.2 The price pays the lowest peer multiple for board profit still to be earned (2/2)

WHAT WOULD MOVE IT

The first event is the Oulu line running full. If it does, its start-up costs end and its fixed costs are spread over more tonnes, which is how a margin rises without prices rising. The sign would be a steadily higher margin in the quarterly reports. The company reported a 6.5% adjusted margin for its new Consumer Packaging segment in the second quarter of 2026, which covers cartonboard together with foodservice and liquid board. That is a different grouping from this business, so it is only a loose guide, but a rising trend there would be encouraging, while a stalled one would keep the multiple at the bottom of the range.

The second is capacity in Europe. If rivals close board capacity, or demand absorbs the new tonnes, operating rates in cartonboard would rise, and a fuller industry usually lifts every producer's margin. The company's sale of its German corrugated-board units in July 2026 shows it is trimming its asset base, but that mostly concerns the box business and does not by itself fix board.

The third is the planned separation of the Swedish forests, expected in the first half of 2027 and subject to shareholder approval. If it goes ahead, it would leave the packaging business more visible as a stand-alone industrial operation, and so easier to compare with Mondi and Metsa Board. [66] [68] [6] [7]

WHAT TO WATCH

Watch the margin on outside sales, quarter by quarter. It was 2.9% in 2025, and a 7% margin in 2028 is what our split of analysts' forecast assumes. A margin that stays near 2.9% would point to less improvement than the forecast holds, and the multiple would have reason to stay low. A margin that climbs as the Oulu line fills would be the clearest sign that the doubt is easing, because the line's fixed costs would then be carried by more tonnes of saleable board.

Watch the operating rates in cartonboard in the company's coming reports. The company has said they are lower than in containerboard, and the gap between the two shows how much of the industry's spare capacity sits in the product that Oulu makes. The company does not disclose exact rates, so the wording management uses matters. If management describes rates as rising, that would support the forecast; if it keeps pointing to European overcapacity, the cautious reading holds. The experience of Metsa Board, which lost money in 2025 on a board-heavy mix, shows how quickly a weak market can undo the benefit of a new line.

Watch also the Swedish forest separation in the first half of 2027, which needs shareholder approval. Completion would leave the packaging operations to be judged on their own results, which is where the question of the 2028 margin will finally be answered. [70] [72] [6] [157]

BIOMATERIALS

04.3 The price pays a lower-quartile industry multiple for Biomaterials' forecast profit (1/2)

THE BUSINESS

Our split of analysts' forecast gives Biomaterials about €161m of 2028 operating profit, and today's share price works out to 6.3 times that, the lower quartile of its industry's range. That is €1.29 of the €14.14 a share the businesses add up to before debt, about 9% of it. The profit, the margin and the multiple here are our calculation, because analysts forecast the whole company and not this business.

Biomaterials sells pulp and other wood-based materials to industrial customers, among them makers of paper and hygiene products. In 2025 it delivered 2,280,000 tonnes of pulp and had sales to outside customers of €1.2bn. Its adjusted operating profit (the company's figure before one-off items and fair-value changes) was €110m, a margin of 9.6% on those sales.

What the margin turns on is the pulp price against the cost of wood and of running the mills. A pulp mill carries large fixed costs, such as staff, maintenance and energy contracts, and these do not shrink when the price falls. So a small move in the selling price changes profit by a good deal more in percentage terms, in both directions. That is why pulp earnings look calm in one year and stretched in the next, even when the mills run the same tonnes.

Our split has the margin rising to 13% by 2028, a clear step up from 9.6%. A buyer of the shares is therefore asked to accept a better margin than the business last reported in a full year. [89] [91] [163]

BIOMATERIALS: KEY FIGURES

SALES 2025, TO OUTSIDE CUSTOMERS
€1.2bn

INCLUDING SALES TO THE COMPANY'S OTHER BUSINESSES
€1.5bn

SHARE OF THE COMPANY
12% of 2025 sales to outside customers; 17% of 2028 operating profit in our split

PART OF WHAT THE BUSINESSES ADD UP TO
€1.29 a share, 9.1% of €14.14 before debt and other claims

OPERATING PROFIT 2028, OUR SPLIT OF ANALYSTS' FORECAST
€161m, a 13% margin on sales of €1.2bn

THE PRICE PAYS, IN OUR SPLIT
6.3× that profit

ITS INDUSTRY COSTS, EV/EBIT 2028
lower quartile 6.3×, median 9.5×, upper quartile 12.5×

AGAINST ITS PEERS

Fewer than three of its listed peers could be read, so we use its industry's range instead. That range runs from 6.3 times at the lower quartile to 9.5 times at the median and 12.5 times at the upper quartile. In our reading the share price pays 6.3 times, so Biomaterials sits at the bottom of that range and below the typical company.

An industry-wide swing in pulp prices cannot explain a gap to companies in the same industry, because they face the same swing. The reason must lie in what is particular here. Our split already has the margin rising from 9.6% in 2025 to 13% in 2028, and a multiple at the low end of the range therefore suggests the market doubts that rise will last.

The doubt has a basis in the reported figures. The company's Biomaterials adjusted margin was 7.5% for 2025 on total sales including sales to its other businesses, while in the second quarter of 2026 it reached 15.9% on the same basis. Earnings that move that far within a year are hard to pay a high multiple for, because a buyer cannot tell which level is normal and which is the exception. A pulp producer whose profit doubles in a few quarters can also see it halve again just as fast.

Volumes add to the caution. Market pulp deliveries were 484,000 tonnes in that quarter, down from 501,000 a year earlier, so the strong margin did not come with higher pulp volumes. [92] [93] [97] [165]

BIOMATERIALS

04.3 The price pays a lower-quartile industry multiple for Biomaterials' forecast profit (2/2)

WHAT WOULD MOVE IT

The first test is whether the second-quarter margin repeats. Biomaterials earned €65m of adjusted operating profit on €410m of total sales in that quarter, a margin of 15.9%. Restated on sales to outside customers, using the 2025 relation between the two, that profitability would mean a margin of about 20% in 2028, well above the 13% in our split. If several further quarters come in at a similar level, the 13% would look cautious, and the multiple would have reason to move toward the median. If results slip back toward the 2025 level, the low multiple would look justified, because the market's doubt about the rise would have been right.

The second is the work at Skutskär. Stora Enso decided to close softwood pulp production on fiberline 3 during the third quarter of 2026, subject to customer orders. It is also spending €19m to lift fluff-pulp capacity by about 10%, to 440,000 tonnes a year, with completion expected in the fourth quarter of 2027. Fluff pulp goes into products such as hygiene articles, so the change moves the site toward a more specific group of customers. If the shift works, the mill would concentrate on that grade and its earnings could become less uneven, since it would depend less on the general softwood market. Neither step is a result yet, and a plan or a capacity is not a profit. The closure also removes output, which would show in volumes before it shows in margin.

The third is the Swedish forest separation. Stora Enso said it is preparing to separate its Swedish forest assets into a new listed company, with completion expected in the first half of 2027, and the demerger remains subject to approval by the General Meeting. If it goes ahead, the forests would get their own quoted price, and the pulp business would then be read more on its own earnings. [95] [96] [97] [8] [9] [10] [6]

WHAT TO WATCH

Watch the Biomaterials operating margin on sales to outside customers. The 2025 figure was 9.6%, and a 13% margin in 2028 matches our split of analysts' forecast. A margin that stays near 9.6% would point to less improvement. The company reports its quarterly margin on total sales, where the second quarter of 2026 was 15.9%, so a reader should compare that with the 7.5% reported for 2025 on the same basis, not with our outside-sales figures.

Watch the quarterly pulp deliveries and margin, starting from 484,000 tonnes and 15.9% in the second quarter of 2026, since they show whether the strong quarter was a one-off or the new level.

Watch also the closure of fiberline 3 at Skutskär in the third quarter of 2026 and the fluff-pulp expansion due in the fourth quarter of 2027. Last, watch the separation of the Swedish forests, expected to complete in the first half of 2027, which still needs approval from the General Meeting. [92] [93] [97] [6] [8]

WOOD PRODUCTS

04.4 Wood products costs about 14 times 2028 profit, near its industry's lower quartile (1/2)

THE BUSINESS

Our split of analysts' forecast gives Wood products about €69m of 2028 operating profit, and we read today's share price as paying about 14 times that. Its industry costs about 14 times at the lower quartile, 20 times at the median and 24 times at the upper quartile, so the price sits at the bottom of that range. The profit and the multiple are our calculation; analysts forecast the whole company, not this business.

Wood products sells sawn timber and further-processed wood, such as cross-laminated timber (CLT, glued wooden panels for building) and laminated veneer lumber, to merchants and retailers, industrial integrators and construction companies. In 2025 it sold €1.6bn to outside customers and delivered 4.256 million cubic metres. The company listed annual sawing capacity of 5.4 million cubic metres in its Q3 2025 investor kit. Holzkurier's ranking put Stora Enso's 2025 softwood-lumber output at 4.44 million cubic metres, behind Binderholz at 5.0 million.

The margin turns on the gap between what sawn timber sells for and what logs and running the mill cost. A sawmill has large fixed costs, so a mill that runs below capacity or sells at weak prices earns very little. In 2025 the business made an adjusted operating loss of €2m, a margin of -0.1% on outside sales. Adjusted means before one-off items. Adjusted EBITDA, which is profit before depreciation, was €43m, so the mills covered their running costs but not the wear on the assets. [104] [107] [108] [106] [109] [113] [115] [167] [169]

WOOD PRODUCTS: KEY FIGURES

SALES 2025, TO OUTSIDE CUSTOMERS
€1.6bn

INCLUDING SALES TO THE COMPANY'S OTHER BUSINESSES
€1.8bn

SHARE OF THE COMPANY
17% of 2025 sales to outside customers; 7.4% of 2028 operating profit in our split

PART OF WHAT THE BUSINESSES ADD UP TO
€1.25 a share, 8.9% of €14.14 before debt and other claims

OPERATING PROFIT 2028, OUR SPLIT OF ANALYSTS' FORECAST
€69m, a 4% margin on sales of €1.7bn

THE PRICE PAYS, IN OUR SPLIT
14.3× that profit

ITS INDUSTRY COSTS, EV/EBIT 2028
lower quartile 14.2×, median 19.9×, upper quartile 23.8×

WIDEST MARKET
€100bn (2025), traditional wood products; analysts' 2028 sales are 1.7% of it

AGAINST ITS PEERS

At about 14 times, the price works out to roughly the industry's lower quartile, well under its median of about 20 times. A gap to companies in the same industry has to come from something particular to Stora Enso's business. The main thing is the margin our split uses: it has Wood products moving from -0.1% in 2025 to 4% in 2028, on sales of about €1.7bn. A multiple this far below the median tells us the market doubts that rise.

The peers show why doubt is reasonable. Three North American lumber operators lost money in 2025. Interfor's operating margin was -14.5%, Western Forest Products' was -10.0%, and West Fraser's lumber segment lost money at a margin of -29.9%. Stora Enso's near break-even looks mild beside them, yet it still earned nothing.

The profit is also small. Because the 2028 operating profit in our split is only €69m, a modest miss changes the multiple a great deal. Two things are particular to this business. First, the closures meant to lift the margin were announced only in 2026, and their effect has not yet shown in reported results. Second, the company gave slow market growth and high costs as reasons for closing Gruvön, which suggests part of the newer engineered-wood business has not found its market as quickly as hoped. [146] [149] [152] [108] [116] [169]

WOOD PRODUCTS

04.4 Wood products costs about 14 times 2028 profit, near its industry's lower quartile (2/2)

WHAT WOULD MOVE IT

Two closures are the main events. On 16 September 2026 Stora Enso completed negotiations on the permanent closure of the Veitsiluoto sawmill, affecting about 60 people. On 22 October 2026 it announced that the Gruvön CLT unit would close by the end of 2026, affecting about 80 positions, citing slower-than-expected market growth, higher wood costs and relatively high fixed production costs. If the remaining mills run fuller once this capacity is gone, the fixed cost on each cubic metre sawn falls, because the same rent, machinery and staff are spread over more output. The margin should then rise toward the 4% our split uses, and that would move the multiple toward the peers.

A closure is not yet a return to profit. Closing a unit removes its fixed costs and its losses, but it also removes its sales, so the gain depends on what the remaining mills earn on each cubic metre they sell. If the price of sawn timber stays low against the cost of logs, the closures would only cut losses, and the multiple would stay near the bottom of the range. The 2025 results of the North American producers, all of them loss-making, show that a sawmill business can lose money for a full year even when it is run carefully.

The company's own target also matters. At its November 2025 Capital Markets Day it set an adjusted operating margin of above 10% over the business cycle for the group. Wood products at 4% in 2028 would sit well below that. A sign that management can lift this business beyond the 4% in our split would be read differently from a result that merely meets it, and the market would likely pay more per euro of profit if it saw the higher margin held. [11] [12] [116] [13] [146] [149]

SAWMILL OPERATING MARGINS WERE WEAK ACROSS THE PEERS IN 2025

OPERATOR	OPERATING MARGIN 2025	BASIS
Stora Enso Wood Products	-0.1% (2025)	Adjusted EBIT on outside sales
Interfor	-14.5% (2025)	Operating earnings on sales
Western Forest Products	-10.0% (2025)	Operating loss on revenue
West Fraser	-29.9% (2025)	Lumber segment loss on sales

Sources: [108] [146] [152] [149]

WHAT TO WATCH

The first date is the end of 2026, when the Gruvön CLT unit is due to close. Closure on schedule would confirm that the announced capacity has gone, and the same is true of the Veitsiluoto sawmill, whose production has been discontinued permanently. Next come the quarterly reports through 2027 and 2028, which should show whether the adjusted operating margin on outside sales moves from the -0.1% of 2025 toward the 4% in our split of analysts' forecast.

Delivery volumes and the margin together will show whether the mills that remain are running fuller. Deliveries were 2.348 million cubic metres in the first half of 2026, which gives a reference point for later halves. Falling volumes with a flat margin would suggest the closures are removing sales rather than cost, while steady volumes with a rising margin would show the fixed costs being spread more thinly.

Sawn timber prices matter just as much, because a fuller mill still earns little if its product sells below the cost of the logs. A margin that stays near zero while the closures are completed would point to a multiple that stays near the bottom of the industry's range. A margin that rises quarter by quarter would show the market's doubt easing. [116] [108] [169] [105] [11]

PACKAGING SOLUTIONS

04.5 Packaging solutions is read at 6 times profit, below peers' 11.5 median (1/2)

THE BUSINESS

Our split of analysts' forecast gives Packaging solutions about €59m of 2028 operating profit, and we read today's share price as paying about 6 times that. Its three listed peers, Graphic Packaging, Smurfit Westrock and International Paper, cost between 5.9 and 13 times, with a median of 11.5. Operating profit here means profit before interest and tax, and the multiple is the whole company's cost, debt included, divided by that profit.

The business turns board into converted packaging, mainly corrugated boxes, for companies that pack and ship their goods. In 2025 it sold about €1bn to outside customers and earned an adjusted operating profit of €14m, a margin of 1.4%. Our split has sales of €1.1bn in 2028 and a margin of 5%. It is a small part of the group: about 3% of what the businesses add up to before debt. [75] [76] [77] [159] [161]

AGAINST ITS PEERS

The multiple sits at the lowest end of the peer range, roughly half the median. Overcapacity alone is not a satisfying explanation, because the peers face weak markets of their own at times. What is particular to this business is its own record: Stora Enso said in its 2025 results that challenging market conditions and overcapacity persisted in Packaging Solutions, and a margin of 1.4% leaves little room for error.

Our split also has the margin rising more than threefold by 2028. When the forecast already assumes a large improvement and the price still works out to a low multiple, the market is doubting that improvement. Packaging Corporation of America, a US producer that also makes its own board, earned 13.6% in its packaging segment in 2025, which shows what a well-run integrated converter can reach, though it is not a like-for-like comparison.

In July 2026 the company sold its German corrugated-board units. The smaller business that remains must still prove the margin on what it keeps. [85] [77] [145] [7]

PACKAGING SOLUTIONS: KEY FIGURES

SALES 2025, TO OUTSIDE CUSTOMERS
€1bn

INCLUDING SALES TO THE COMPANY'S OTHER BUSINESSES
€1bn

SHARE OF THE COMPANY
11% of 2025 sales to outside customers; 6.3% of 2028 operating profit in our split

PART OF WHAT THE BUSINESSES ADD UP TO
€0.45 a share, 3.2% of €14.14 before debt and other claims

OPERATING PROFIT 2028, OUR SPLIT OF ANALYSTS' FORECAST
€59m, a 5% margin on sales of €1.1bn

THE PRICE PAYS, IN OUR SPLIT
6× that profit

LISTED PEERS COST, EV/EBIT 2028
5.9× to 13×, median 11.5× (Graphic Packaging Holding Company, Smurfit Westrock Plc, International Paper Company)

PACKAGING SOLUTIONS

04.5 Packaging solutions is read at 6 times profit, below peers' 11.5 median (2/2)

WHAT WOULD MOVE IT

The first test is the margin. If it stays near the 2025 level, the €59m in our split is out of reach and a low multiple would look justified. If it climbs toward 5%, the market would have less reason to hold the business apart from its peers.

The second is how full the plants run. Stora Enso's investor material in late 2025 listed corrugated capacity of 1,777 million m² a year, and the company has said overcapacity persists. The sale of the German units in July 2026 removes some plants from the business. If the remaining plants run fuller, fixed costs are spread over more boxes and each box earns more.

The third is the De Lier site in the Netherlands, a €200m investment with 405 million m² of annual capacity. Its ramp-up would show whether newer capacity can earn better margins than the older plants. [81] [85] [7] [82] [83]

WHAT TO WATCH

The Integrated Packaging segment, which combines Packaging Solutions and containerboard, reported a 4.9% adjusted operating margin in the second quarter of 2026. That figure covers a wider business on total sales, so it is only a rough guide to direction. The third-quarter report will show whether the segment's margin holds once the German units have left the figures.

Watch the full-year 2026 margin for the business on outside sales, which the 2025 figure of 1.4% sets as the reference. Our 5% for 2028 would need steady gains from here, and each quarter that shows them makes the forecast easier to trust.

Also watch the European corrugated deliveries, 608 million m² in the first half of 2026, as a sign of whether volumes are filling the capacity that remains. Rising deliveries on a smaller plant base are what lets fixed costs fall per box, which is how the margin would actually improve. [69] [77] [65]

THE PRICE IN FAMILIAR MEASURES

05.1 The whole company costs 12 times the operating profit analysts forecast for 2028 (1/2)

At €9.69 a share the whole company costs €11.1bn.

WHAT INVESTORS PAY FOR THE WHOLE COMPANY

	AT TODAY'S PRICE
All 789 million shares at €9.69	€7.6bn
Net debt (debt less cash)	€3.6bn
less holdings in associated companies, net of other owners' shares of subsidiaries	−€103m
= Debt and other claims, less cash (end of 2026, as forecast)	€3.5bn
The whole company costs (enterprise value, EV)	**€11.1bn**
As a multiple of operating profit in 2026 (EV/EBIT, analysts' forecast)	17×
As a multiple of operating profit in 2028 (EV/EBIT, analysts' forecast)	12×
A share as a multiple of its part of the profit after tax in 2026 (P/E, analysts' forecast, on 789 million shares)	23×

All 789 million shares × price = equity value. Add debt and other claims, less cash, for enterprise value. Claims less cash are the model's end-2026 forecast, not reported cash. Valuation uses the same share count throughout.

WHAT THE WHOLE COMPANY COST AS A MULTIPLE OF OPERATING PROFIT (EV/EBIT)

At the end of each reported year, against that year's operating profit (the company's adjusted figure where marked, else as reported); today against analysts' forecast for this year.



A year with little profit makes the figure jump: the price pays for many years of that profit.

THE PRICE IN FAMILIAR MEASURES

05.1 The whole company costs 12 times the operating profit analysts forecast for 2028 (2/2)

HOW PEER COMPANIES ARE PRICED

COMPANY	COUNTRY	MKT CAP	P/E 2026E	P/E 2027E	EV/EBITDA 2026E	EV/EBITDA 2027E	P/BV 2026E	EBIT MARGIN 2026E	ROE 2026E	DIV YIELD 2026E
Stora Enso Oyj (this company)	—	**7,645 EURm**	**22.5x**	**16.4x**	**8.1x**	**6.9x**	**0.7x**	**6.8%**	**3.1%**	**3.6%**
BillerudKorsnäs AB (publ)	Sweden	21,426 SEKm	58.8x†	20.7x	6.9x	5.9x	0.8x	0.7%	1.3%	1.4%
Metsa Board	Finland	917 EURm	n.m.	13.8x	6.0x	5.9x	0.6x	1.0%	-2.3%†	n/a
Smurfit Westrock Plc	Ireland	21,976 USDm	14.5x	12.1x	9.1x	7.9x	1.1x	8.7%	5.7%	n/a
Graphic Packaging Holding Company	United States	2,469 USDm	3.9x	4.2x	6.0x	4.2x	0.6x	11.9%	17.6%†	6.4%†
International Paper Company	United States	19,262 USDm	12.7x	9.1x	9.5x	8.2x	1.9x†	5.5%	15.9%†	n/a
UPM	Finland	12,123 EURm	16.8x	12.3x	10.0x	8.2x	1.2x	10.1%	7.3%	4.8%
West Fraser Timber Co. Ltd.	Canada	5,230 USDm	n.m.	16.3x	13.7x	5.8x	0.8x	-0.1%†	-1.3%†	n/a
Holmen AB (publ)	Sweden	49,207 SEKm	21.3x	18.8x	10.3x	11.2x	0.9x	14.3%	4.1%	3.0%
Weyerhaeuser Company	United States	18,130 USDm	19.0x	17.3x	11.8x	11.2x	1.6x	15.4%	8.8%	n/a
Svenska Cellulosa Aktiebolaget SCA (publ)	Sweden	75,291 SEKm	35.7x†	34.1x†	12.2x	13.4x	0.7x	13.6%	2.1%	1.7%
Rayonier Inc.	United States	2,776 USDm	7.2x	6.4x	2.4x	2.0x	1.1x	26.3%†	16.9%†	n/a
Peer median	—	—	14.5x	13.1x	9.5x	7.9x	0.9x	10.1%	4.9%	2.4%
Peer average	—	—	13.6x	13.1x	8.9x	7.6x	1.0x	9.0%	4.9%	2.7%

From each company's own Valuatum model, on analysts' forecasts (E). EV/EBITDA: EV over operating profit before depreciation; P/BV: price over book value; ROE: profit after tax over equity. † Excluded from the peer median and average as an outlier. n.m. = not meaningful because the denominator is non-positive. Stora Enso Oyj's P/E: all 789 million shares at today's price over the profit after tax analysts forecast, as everywhere in this report. Mondi plc: EV/EBIT worked out from published figures (market value, net debt from the latest report, consensus operating profit), not from a Valuatum model.

FROM THE BUSINESSES TO THE PRICE

How the businesses make up the €9.69 price

05.2

Our split: every business at its part of analysts' 2028 operating profit times the multiple read off the price for it, and the sum to the price.

1 · TODAY'S BUSINESSES, AS OUR SPLIT COUNTS THEM ON 2028E OPERATING PROFIT

Each business's part of analysts' 2028 operating profit (our split) × the multiple read off the price for it, divided by 789m shares: a value as of today, so it is not discounted. Assets the company reports a value for are counted at their reference value.

Operating profit, our split × the price's multiple → ÷ shares → **= EUR / share**

BUSINESS	OPERATING PROFIT 2028, EURM (OUR SPLIT)	× MULTIPLE	ENTERPRISE VALUE EURM	÷ SHARES, M	= EUR / SHARE
Forests: 70% of the €8.5bn the company reports			5,971	789	**7.57**
Packaging materials: 2028E	312	9.0x	2,820	789	**3.58**
Biomaterials: 2028E	161	6.3x	1,019	789	**1.29**
Wood products: 2028E	69	14.3x	987	789	**1.25**
Packaging solutions: 2028E	59	6.0x	352	789	**0.45**
Today's businesses					**14.1**

2 · FROM THE BUSINESSES TO TODAY'S PRICE

Today's businesses (step 1)	14.1
Debt and other claims, less cash (end of 2026, as forecast)	−4.44
Today's share price	**9.69 EUR**

MULTIPLES USED

BUSINESS	EV/EBIT 2028, OUR SPLIT	PEERS, EV/EBIT 2028	PEER MEDIAN	WHERE IT SITS
Forests	reference value	the lowest of 2 readings: Stora Enso sold at 100% (2025-10-23) Pareto Securities values them at 70% (2026-10-26)	—	70% of the reported value: the lowest published reading, Pareto Securities'
Packaging materials	9.0x	BillerudKorsnäs AB (publ) 10.6×, Metsa Board 9.0×, Mondi plc 11.3×	10.6x	within the peer range, below the median
Biomaterials	6.3x	Paper, Lumber & Forest Products industry quartiles 6.3× / 9.5× / 12.5× (Metsa Board 9.0×, UPM 11.1×)	9.5x	within the quartiles, below the median
Wood products	14.3x	Real Estate - General industry quartiles 14.2× / 19.9× / 23.8× (Holmen AB (publ) 14.8×, Weyerhaeuser Company 12.1×)	19.9x	within the quartiles, below the median
Packaging solutions	6.0x	Smurfit Westrock Plc 11.5×, Graphic Packaging Holding Company 5.9×, International Paper Company 13.0×	11.5x	within the peer range, below the median

Peers: EV/EBIT of 2028 forecast profit, from each peer's own Valuatum model; with fewer than three peers, the industry's quartiles. How we read the price: every business moves the same share of the way from its peers' median toward its lowest peer (Forests: from the middle of the published readings toward the lowest) until the parts add up to the price.

METHOD

06

How the figures were worked out

This report explains the share price; it does not forecast it.

HOW THE FIGURES WERE WORKED OUT

STEP	
1	Analysts' consensus forecast is kept as it is, to 2028: sales of €10bn and operating profit of €941m that year. Nothing after 2028 is forecast. How that profit splits between the businesses is our estimate, from the segment results the company reported for 2025 (first table below). The company's Other (2025 result −€37m) and Inter-segment eliminations (2025 result €1m) and the items the company reports in no segment are spread over the businesses by their sales.
2	Each business valued on its profit is compared with its peer companies, as EV/EBIT of 2028 forecast operating profit from their Valuatum models (second table below); with fewer than three peers, the quartiles of its industry stand in. Forests is counted at €6bn, 70% of the €8.5bn the company reports, within the published readings of such assets.
3	The price then sets one multiple per business, by one rule: every multiple moves from its peers' median toward the lowest of its peers, all by the same share of their own distance, and Forests from the middle of its published readings toward the lowest, by the same share, until the parts, with debt and other claims less cash, add up to the share price. When the peers' range is not enough, the industry's quartiles follow. Analysts' forecasts are never touched: the multiple gives way, never the forecast.

THE SPLIT RESTS ON THE SEGMENT RESULTS OF 2025

BUSINESS	SALES 2025, TO OUTSIDE CUSTOMERS	OPERATING RESULT 2025	MARGIN	SHARE OF 2028 OPERATING PROFIT, OUR SPLIT
Packaging materials	€4.3bn	€124m	3%	33% (€312m)
Packaging solutions	€1bn	€14m	1%	6% (€59m)
Biomaterials	€1.2bn	€110m	10%	17% (€161m)
Wood products	€1.6bn	−€2m	0%	7% (€69m)
Forests	€1.3bn	€317m	25%	36% (€340m)

Operating results are the company's adjusted segment figures. Forests keeps its 2025 result, grown with sales; the rest of the forecast is shared out by sales. The company's Other (2025 result −€37m) and Inter-segment eliminations (2025 result €1m) and the items the company reports in no segment are spread over the businesses by their sales.

THE PEERS, EV/EBIT 2028

BUSINESS	PEERS, FROM THEIR VALUATUM MODELS	INDUSTRY QUARTILES (LOWER, MEDIAN, UPPER), USED WITH FEWER THAN THREE PEERS	OUR SPLIT
Packaging materials	BillerudKorsnäs AB (publ) 10.6×, Metsa Board 9.0×, Mondi plc 11.3×	6.3× / 9.5× / 12.5× (Paper, Lumber & Forest Products)	9.0x
Packaging solutions	Smurfit Westrock Plc 11.5×, Graphic Packaging Holding Company 5.9×, International Paper Company 13.0×	6.0× / 8.4× / 11.5× (Packaging & Containers)	6.0x
Biomaterials	Metsa Board 9.0×, UPM 11.1×	6.3× / 9.5× / 12.5× (Paper, Lumber & Forest Products)	6.3x
Wood products	Holmen AB (publ) 14.8×, Weyerhaeuser Company 12.1×	14.2× / 19.9× / 23.8× (Real Estate - General)	14.3x
Forests	Published readings of such assets: Stora Enso 100% (2025-10-23) Pareto Securities 70% (2026-10-26)	—	70% of the reported value

APPENDIX · KEY FIGURES

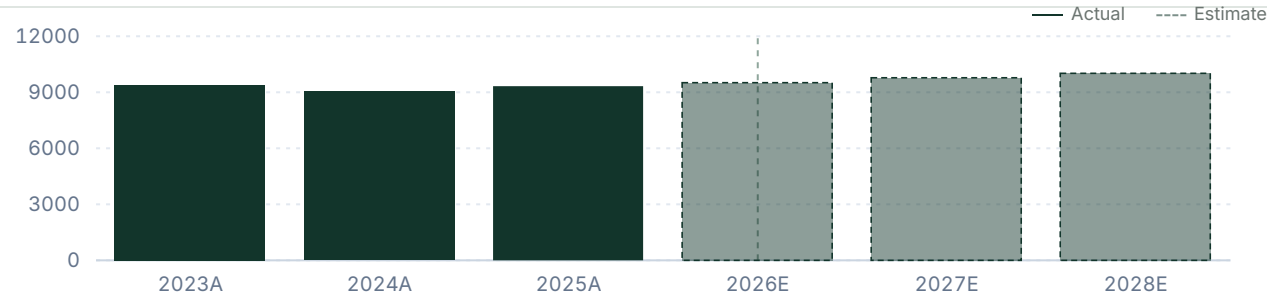
Sales, operating profit and margins

07.1

History and analysts' forecasts for the whole company; shaded bands mark forecast years. The appendix uses the accounting terms: EBIT is operating profit, and EBITDA is operating profit before depreciation.

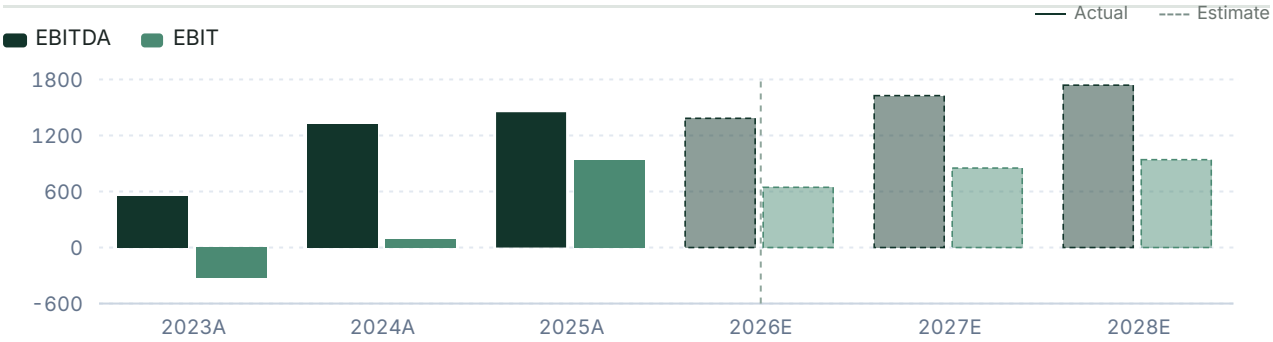
Net sales

EUR millions



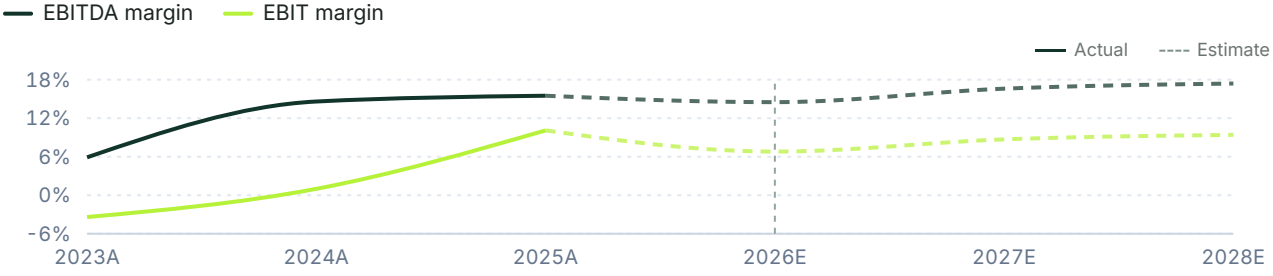
EBITDA & EBIT

EUR millions



EBIT and EBITDA margin

% of net sales, as reported: one-off items and fair-value changes included in the reported years



APPENDIX · KEY FIGURES

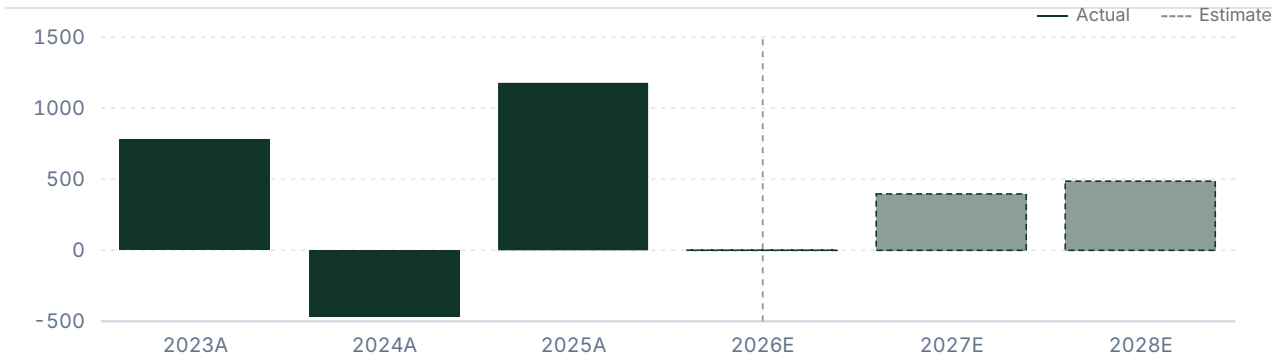
Cash flow, debt and key figures

07.2

Cash generated and the balance sheet behind it. Net debt is debt less cash: a negative figure means the company holds more cash than debt.

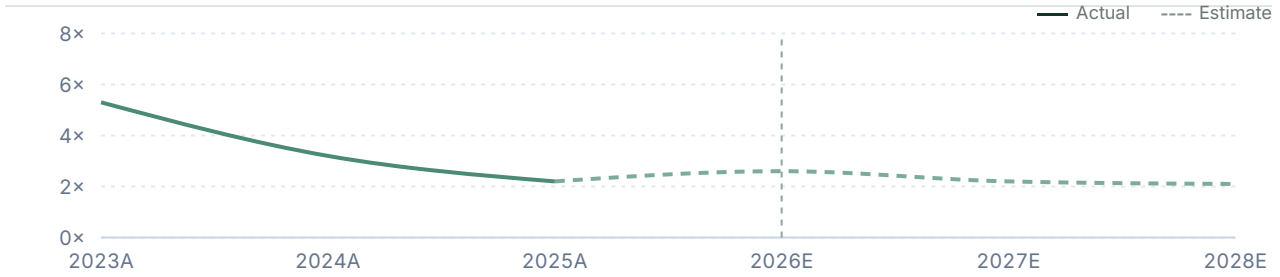
Free cash flow

EUR millions



Net debt / EBITDA

Ratio



KEY FINANCIALS

	2025 *A*	2026 *E*	2027 *E*	2028 *E*
Net Sales	9,326	*9,513*	*9,777*	*10,015*
EBITDA	1,449	*1,384*	*1,627*	*1,739*
Operating Profit (EBIT)	942	*645*	*851*	*941*
Net Earnings	**686**	***339***	***465***	***530***
EPS (EUR)	0.9	*0.4*	*0.6*	*0.7*
DPS (EUR)	0.3	*0.3*	*0.5*	*0.5*

E = analysts' forecast, as our model holds it

APPENDIX · VALUE CREATION

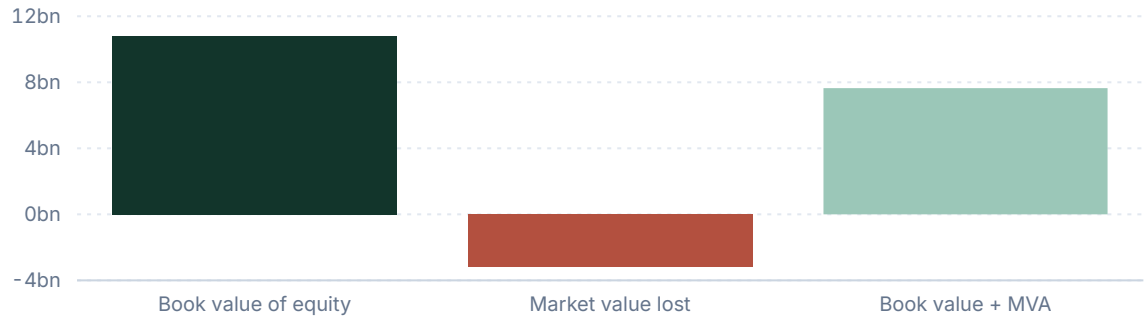
Economic value added and where the market value sits

07.3

What the owners have put into the business, what the market pays on top of that, and whether the forecast in today's price earns more each year than the equity it uses costs.

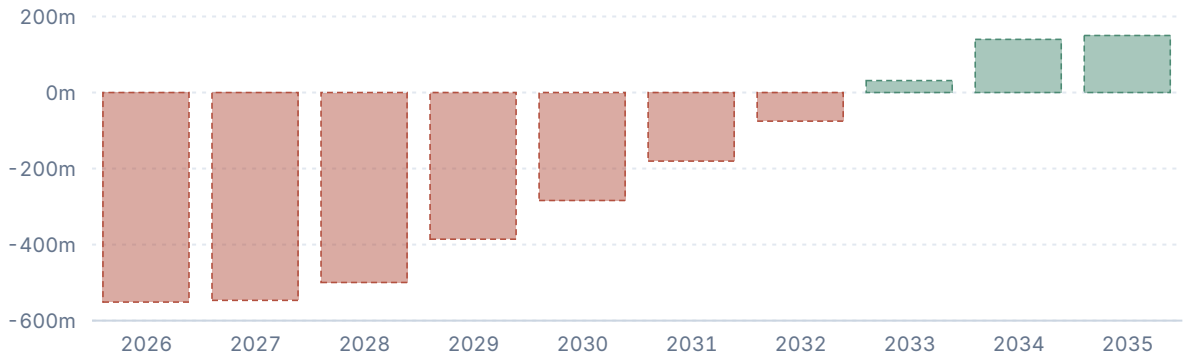
How the market value is built

Book value of equity, the market value added on top of it, and the two together — the market value of the company.



Economic value added per year, on the forecast in today's price

Net earnings less the cost of equity charged on opening book value. Analysts' forecasts run to 2028; the years after it are our model's own continuation of them. Discounted back at the same rate, these years cover none of the market value added shown above.



READING THE TWO PANELS

A company is worth the equity on its books plus whatever the market believes it will earn above the cost of that equity. The first panel splits today's market value into those two parts; the second shows the yearly surplus itself — a green bar is a year that earns more than its equity costs, a red bar a year that does not.

The years shown are the forecast at which our model values a share at today's price. What they do not cover rests on the years after the last one shown. The charge is the model's cost of equity on the equity in the books, not on what the shares cost, so the bars are not a second valuation.

07.4 APPENDIX

Income statement

INCOME STATEMENT — EUR MILLIONS	2023 *A*	2024 *A*	2025 *A*	2026 *E*	2027 *E*	2028 *E*
Net Sales	**9,396**	**9,049**	**9,326**	*9,513*	*9,777*	*10,015*
EBITDA	**556**	**1,324**	**1,449**	*1,384*	*1,627*	*1,739*
EBITDA margin	5.9%	14.6%	15.5%	*14.5%*	*16.6%*	*17.4%*
Depreciation	-878	-1,231	-507	*-739*	*-776*	*-798*
Operating Profit (EBIT)	**-322**	**93**	**942**	*645*	*851*	*941*
EBIT margin	-3.4%	1.0%	10.1%	*6.8%*	*8.7%*	*9.4%*
Net financial items	-173	-211	-159	*-201*	*-222*	*-225*
Pre-tax Profit	**-495**	**-118**	**783**	*443*	*629*	*716*
Net Earnings	**-431**	**-183**	**686**	*339*	*465*	*530*
PER SHARE						
EPS	-0.6	-0.2	0.9	*0.4*	*0.6*	*0.7*
DPS	0.6	0.2	0.3	*0.3*	*0.5*	*0.5*
Payout ratio	-109.8%	-86.2%	28.7%	*80.0%*	*80.0%*	*80.0%*

E = analysts' forecast, as our model holds it

APPENDIX

Balance sheet

07.4

For the forecast years the model holds total debt only, so the split between long-term and short-term debt is shown for reported years.

BALANCE SHEET — EUR MILLIONS	2023 *A*	2024 *A*	2025 *A*	2026 *E*	2027 *E*	2028 *E*
ASSETS						
Tangible assets	7,135	7,489	7,122	*7,478*	*7,685*	*7,872*
Intangibles	392	350	295	*301*	*309*	*317*
Goodwill	505	162	171	*171*	*171*	*171*
Other non-current assets	6,533	6,876	7,270	*7,270*	*7,270*	*7,270*
Non-current assets	**14,565**	**14,877**	**14,858**	***15,220***	***15,436***	***15,630***
Inventories	1,413	1,585	1,802	*1,778*	*1,827*	*1,872*
Receivables	2,177	1,132	965	*1,002*	*1,030*	*1,055*
Cash & equivalents	2,464	1,999	1,212	*1,539*	*1,582*	*1,620*
Current assets	**6,054**	**4,716**	**3,979**	***4,319***	***4,439***	***4,547***
Assets outside the model's subtotals	135	209	222	*222*	*222*	*222*
Total Assets	**20,754**	**19,802**	**19,059**	***19,761***	***20,097***	***20,399***
EQUITY & LIABILITIES						
Equity	10,888	9,988	10,649	*10,791*	*10,985*	*11,143*
Long-term debt	4,183	3,889	3,093	—	—	—
Short-term debt	691	1,841	913	—	—	—
Long-term liabilities	**4,238**	**3,621**	**3,356**	***2,605***	***2,642***	***2,681***
Current liabilities	**3,674**	**4,232**	**3,277**	***4,589***	***4,686***	***4,780***
Liabilities outside the model's subtotals	1,954	1,961	1,777	*1,775*	*1,784*	*1,795*
Total liabilities & equity	**20,754**	**19,802**	**19,059**	***19,761***	***20,097***	***20,399***
CAPITAL STRUCTURE & RATIOS						
Other interest-bearing items in net debt	520	545	463	*461*	*470*	*481*
Net debt	2,930	4,276	3,257	*3,607*	*3,646*	*3,697*
Capital invested	13,298	13,719	13,443	*13,937*	*14,161*	*14,359*
Equity ratio	52.5%	50.4%	55.9%	*54.6%*	*54.7%*	*54.6%*
Gearing	26.9%	42.8%	30.6%	*33.4%*	*33.2%*	*33.2%*
Net debt / EBITDA	5.3×	3.2×	2.2×	*2.6×*	*2.2×*	*2.1×*
Current ratio	1.7	1.1	1.2	*0.9*	*1*	*1*

· Rows marked 'outside the model's subtotals' are the part of the total that the model's own subtotals do not include.

E = analysts' forecast, as our model holds it

APPENDIX

07.4 Cash flow

CASH FLOW — EUR MILLIONS	2023 *A*	2024 *A*	2025 *A*	2026 *E*	2027 *E*	2028 *E*
OPERATIONS						
Cash from operations (Valuatum model)	917	1,329	1,116	*948*	*1,225*	*1,313*
Operating cash flow (Valuatum calculation)	999	1,397	1,136	*1,102*	*1,389*	*1,479*
Change in working capital	-474	-281	77	*131*	*17*	*15*
INVESTING & FREE CASH						
Gross capex	397	1,543	488	*1,101*	*992*	*992*
Capex (ex. M&A)	-397	-1,543	-488	*-1,101*	*-992*	*-992*
Cash after capex (CFO - gross capex)	**520**	**-214**	**628**	*-153*	*233*	*321*
Free operating cash flow (Valuatum def.)	**779**	**-469**	**1,179**	*1*	*397*	*487*
Free cash flow to firm	**779**	**-469**	**1,179**	*1*	*397*	*487*
FINANCING						
CF from financing	92	-159	-1,300	*480*	*-190*	*-282*
Dividends paid	-434	-473	-158	*-197*	*-272*	*-372*
Net change in cash	**612**	**-373**	**-672**	*327*	*43*	*38*

· Cash-flow rows are the Valuatum model's own calculation from its income statement and balance sheet, including actual years. They are not the company's reported cash-flow statement and can differ materially from it, for example where the company classifies leasing or financing flows differently.

E = analysts' forecast, as our model holds it

APPENDIX

Quarterly snapshot

07.5

Reported quarters only. Analysts forecast the full year, not its quarters, so the quarters still to come are not shown.

HISTORICAL QUARTERS — LAST TWO COMPLETED YEARS, EUR MILLIONS	Q1/24	Q2/24	Q3/24	Q4/24	Q1/25	Q2/25	Q3/25	Q4/25
Net Sales	2,164	2,301	2,261	2,322	2,362	2,426	2,283	2,254
EBITDA	263	274	265	582	288	194	358	615
EBITDA margin	12.2%	11.9%	11.7%	25.1%	12.2%	8.0%	15.7%	27.3%
Operating Profit (EBIT)	145	148	139	-279	171	64	237	476
EBIT margin	6.7%	6.4%	6.1%	-12.0%	7.2%	2.6%	10.4%	21.1%
Net Earnings	72	38	84	-379	107	15	201	364
EPS	0.1	0.1	0.1	-0.5	0.1	0	0.3	0.5

CURRENT YEAR — REPORTED QUARTERS, EUR MILLIONS	Q1/26	Q2/26
Net Sales	2,358	2,423
EBITDA	270	185
EBITDA margin	11.5%	7.6%
Operating Profit (EBIT)	85	16
EBIT margin	3.6%	0.7%
Net Earnings	35	-11
EPS	0	-0

· The 2026E EBIT estimate of EUR 645m needs EUR 508m in Q3–Q4, a 10.7% margin on the remaining sales, after EUR 137m (2.9%) in Q1–Q2. The year's estimate rests on that recovery; each open quarter's reported margin tests it.

· The model's quarters do not add to its 2026 annual figure for EBITDA (EUR 1,223m against 1,384m). The annual figure is the one the valuation uses; the difference sits in the model's quarterly split.

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